



NEELAMALAI AGRO INDUSTRIES LIMITED

Registered Office: No.60, Rukmani Lakshmpathi Salai, Egmore, Chennai, Tamil Nadu - 600 008

Tel : +91 44 2852 7775 / 2858 3463

CIN: L01117TN1943PLC152874

E-Mail : secneelamalai@avtplantations.co.in

Website : www.neelamalaiaagro.com

February 13, 2026

BSE Limited
25th Floor, Phiroze Jeejeebhoy Towers,
Dalal Street, Fort
Mumbai - 400 001
Phone Nos.: 022-22721233/4, 022 - 66545695

Dear Sirs,

Sub: Un-audited Financial Results (Standalone & Consolidated) for the third quarter and Nine months ended December 31, 2025 & Re-appointment of Mr.S.Ganesan (DIN: 08588380) as Non- Executive Independent Director for a second term of 5 years, i.e., from 01.07.2026 to 30.06.2031 - Outcome of Board Meeting held on 13.02.2026

Ref: Stock Code: 508670

With reference to the SEBI (Listing Obligation and Disclosures Requirements) Regulations, 2015 ("Listing Regulations"), we wish to inform you that, as required in terms of Regulations 30, 33 and other applicable provisions of Listing Regulations, the Board of Directors of the company at its meeting held today 13th February, 2026, which commenced at 11:55 A.M and concluded at 12.50 P.M. has inter alia transacted the following business:

- The Un-audited Financial Results (Standalone & Consolidated) for the Third quarter and Nine months ended December 31, 2025, along with Limited Review Report issued by M/s PKF Sridhar & Santhanam LLP, Chartered Accountants, and Statutory Auditors of the Company.

Pursuant to Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 ('Listing Regulations'), we wish to inform you that the Board of Directors of the Company, at their meeting held today, Friday, February 13, 2026, based on the recommendation of the Nomination and Remuneration Committee, and subject to the approval of the shareholders of the Company through Postal Ballot process, by way of Special Resolution approved:

- Re-appointment of Mr.S.Ganesan (DIN: 08588380) as Non- Executive Independent Director for a second term of 5 years, i.e., from 01.07.2026 to 30.06.2031

Mr.S.Ganesan (DIN: 08588380) has confirmed that he meets the criteria of 'independence' under Section 149 of the Companies Act, 2013, and Regulation 16 of the Listing Regulations. Further, he has also confirmed that he has not been debarred from holding the office of Director by virtue of any Order passed by the Securities and Exchange Board of India or any other such authority.

The disclosures required under Regulation 30 of the Listing Regulations, read with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated July 13, 2023, concerning the above reappointments, are enclosed as **Annexure I** to this letter.

The meeting commenced at 11.55 A.M. and concluded at 12.50 P.M.

Kindly take the same on record.

Thanking you,

Yours Faithfully,
For Neelamalai Agro Industries Limited


S. Lakshmi Narasimhan
Company Secretary & Compliance Officer





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Annexure A

Disclosures in terms of Regulation 30 of the Listing Regulations read with SEBI Circular on Continuous Disclosure Requirements concerning the re-appointment of Mr.S.Ganesan [DIN: 08588380]

Annexure 'A'

1. Reason for Change viz., appointment, resignation, removal, death or otherwise	Re-Appointment of Mr.S.Ganesan [DIN: 08588380], as Non-Executive Independent Director of the Company.
2. Date of Appointment / Cessation (as applicable) & Term of Appointment	From 01.07.2026 to 30.06.2031 – Second Term
3. Brief Profile	Mr.S.Ganesan (DIN 08588380), Chartered Accountant, has Vast experience in Corporate Audit and Corporate Taxation
4. Disclosure of Relationship between Directors (in case of appointment of Director)	Not Applicable



STANDALONE UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31st DECEMBER 2025

Sl.No.	Particulars	Quarter Ended			Nine Months Ended		Year Ended
		31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.12.2024	31.03.2025
		(Unaudited)					(Audited)
1	Income :						
	a) Revenue from Operations	716.61	486.66	585.74	1,846.36	1,867.97	2,323.67
	b) Other Income	135.84	406.24	14.49	753.28	725.14	837.78
	Total Income (a + b)	852.45	892.90	600.23	2,599.64	2,593.11	3,161.45
2	Expenses:						
	a) Cost of materials consumed	67.75	49.10	9.43	171.84	73.82	72.94
	b) Purchase of Stock in Trade	-	-	-	-	-	1.11
	c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	11.50	(112.00)	63.07	(119.99)	66.29	57.46
	d) (Gain) / Loss on transformation of biological assets	6.28	8.26	16.48	20.79	(0.20)	(22.65)
	e) Employee benefits expense	413.22	412.75	396.42	1,195.10	1,203.53	1,615.64
	f) Finance Cost	0.70	0.23	0.39	1.33	0.99	1.29
	g) Depreciation and amortisation expense	57.68	48.70	28.11	152.09	82.29	134.12
	h) Other Expenditure	236.70	225.93	278.31	714.52	653.17	862.31
	Total Expenses (sum of a to h)	793.83	632.97	782.21	2,135.88	2,079.89	2,722.22
3	Profit before exceptional items and tax (1-2)	58.62	259.93	(191.98)	463.96	513.22	439.23
4	Exceptional items (Refer note 6)	-	-	-	-	(95.00)	(95.00)
5	Profit before tax (3+4)	58.62	259.93	(191.98)	463.96	418.22	344.23
6	Tax Expenses						
	(1) Current tax	(7.38)	43.38	(7.00)	37.00	23.00	64.70
	(2) Deferred tax	18.78	(4.08)	(9.66)	51.46	(38.43)	(65.38)
	(3) Tax relating to prior years	(5.39)	-	-	(5.39)	-	-
7	Net Profit after tax for the period / year (5-6)	52.61	220.63	(175.32)	380.89	433.65	344.92
8	Other Comprehensive Income						
	i) Items that will not be reclassified to Statement of Profit & Loss						
	Remeasurement of the net defined benefit plans	-	-	-	-	-	77.19
	Changes in Fair Value of FVOCI investments	8.23	(3.22)	94.78	132.84	174.51	186.92
	Income tax relating to items that will not be reclassified to profit or loss	(1.20)	6.98	(12.33)	(10.86)	(28.79)	(38.17)
	ii) Items that will be reclassified to Statement of Profit & Loss						
	Deferred gains / (losses) on cash flow hedges	-	-	-	-	-	-
	Income tax relating to items that will be reclassified to profit or loss	-	-	-	-	-	-
	Other Comprehensive Income (Net of taxes)	7.03	3.76	82.45	121.98	145.72	225.94
9	Total Comprehensive income for the period / year (7+8)	59.64	224.39	(92.87)	502.87	579.37	570.86
10	Paid-up equity share capital (Face Value of Re. 10/- each)	82.21	82.21	82.21	82.21	82.21	82.21
11	Other Equity						6,948.28
12	Earnings per share (Face Value of Re.10/- each) (not annualised for quarters / nine months)						
	- Basic EPS	8.46	35.47	(28.18)	61.23	69.71	55.45
	- Diluted EPS	8.46	35.47	(28.18)	61.23	69.71	55.45

S. Sankaranarayanan



Notes:

- 1 These financial results have been prepared in accordance with Indian Accounting Standards (Ind-AS) as prescribed under section 133 of Companies Act 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules 2015 and relevant amendment thereto.
- 2 The above financial results of the Company for the quarter and nine months ended December 31, 2025 have been reviewed by the Audit Committee and thereafter approved by the Board of Directors at their meeting held on February 13, 2026. The Statutory Auditors of the Company have carried out Limited review of the results for the quarter ended December 31, 2025.
- 3 The Company's main operations are in Plantations which is the significant reportable segment. Therefore, segment reporting is not applicable.
- 4 In view of the seasonality of sector, the financial results for the quarter are not indicative of full year's expected performance.
- 5 Other Income (Sl.No. 1(b)) and Other Expenditure (Sl.No.2(h)) includes Net Fair Value Gain / (Loss) from investments respectively for the period as detailed below (Amount in Lakhs):

Particulars	Quarter Ended			Nine months ended		Year ended
	31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.12.2024	31.03.2025
	(Unaudited)			(Audited)		
Fair Value Gain/(Loss) from investments	127.08	(33.32)	(74.55)	292.34	218.33	128.82

- 6 In the nine months ended 31st December 2024 and year ended 31st March 2025, Rs.95 lakhs of provision towards employee benefits for past periods has been recognised based on regulatory decisions.
- 7 The Government of India notified on November 21, 2025, four Labour Codes - the Code of Wages 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating existing labour laws. Based on management's assessment, the Company's existing employee compensation structures and benefit practices are largely aligned with the requirements of the Labour Codes and hence not expected to have material impact on the financial results for the period under review. The Company will continue to monitor developments relating to implementation of the Labour Codes and evaluate any impact, if any, in future periods.
- 8 Figures for the previous periods have been regrouped / reclassified to conform to the classification of the current period.

Place : Chennai
Date: 13.02.2026



AJIT THOMAS
CHAIRMAN
DIN: 00018691



PKF SRIDHAR & SANTHANAM LLP

Chartered Accountants

Independent Auditor's Review Report on review of Interim standalone financial results

To the Board of Directors of Neelamalai Agro Industries Limited

1. We have reviewed the accompanying unaudited Statement of standalone financial results of **Neelamalai Agro Industries Limited** (the "Company"), for the quarter and nine months ended 31st December 2025 ("the Statement"), being submitted by the company pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Obligations") which has been initialed by us for identification.

Management's Responsibility

2. This Statement which is the responsibility of the Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under section 133 of the Companies Act, 2013 read with relevant rules issued thereunder and other accounting principles generally accepted in India.

Auditor's Responsibility

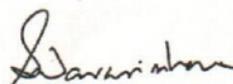
3. Our responsibility is to issue a report on the Statement based on our review.

We conducted our review of the Statement in accordance with the Standard on Review Engagement (SRE) 2410 'Review of Interim Financial Information performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of Company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

Conclusion

4. Based on our review conducted as stated above, nothing has come to our attention that causes us to believe that the accompanying Statement prepared in accordance with the aforesaid Indian Accounting Standards and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Obligations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For PKF Sridhar & Santhanam LLP
Chartered Accountants
Firm's Registration No. 003990S/S200018



S. Narasimhan

Partner

Membership No. 206047

Place: Chennai

Date: 13th February 2026

UDIN No.: 26206047MMPGZU8936



91/92, VII Floor, Dr. Radhakrishnan Road, Mylapore, Chennai, 600004, India • Tel.: +91 44 2811 2985 – 88 Fax.: +91 44 2811 2989 •
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PKF SRIDHAR & SANTHANAM LLP is a registered Limited Liability Partnership with LLPIN AAB-6552 (REGISTRATION NO. WITH ICAI IS 003990S/S200018)

NEELAMALAI AGRO INDUSTRIES LIMITED
CIN: L01117TN1943PLC152874

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Website: www.neelamalagro.com, E-mail: secneelamalai@avtplanations.co.in

CONSOLIDATED UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31st DECEMBER 2025

(Rs. in Lakhs Except EPS)

Sl.No.	Particulars	Quarter Ended			Nine months ended		Year ended
		31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.12.2024	31.03.2025
		(Unaudited)					(Audited)
1	Income:						
	a) Revenue from Operations	716.61	486.66	585.74	1,846.36	1,867.97	2,323.67
	b) Other income	135.84	5.09	14.49	352.13	341.82	271.72
	Total Income (a + b)	852.45	491.75	600.23	2,198.49	2,209.79	2,595.39
2	Expenses:						
	a) Cost of materials consumed	67.75	49.10	9.43	171.84	73.82	72.94
	b) Purchase of Stock in Trade	-	-	-	-	-	1.11
	c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	11.50	(112.00)	63.07	(119.99)	96.29	57.46
	d) (Gain) / Loss on transformation of biological assets	6.28	8.26	16.48	20.79	(0.20)	(22.65)
	e) Employee benefits expense	413.22	412.75	396.42	1,195.10	1,203.53	1,615.64
	f) Finance Cost	0.70	0.23	0.39	1.33	0.99	1.29
	g) Depreciation and amortisation expense	57.68	48.70	28.11	152.09	82.29	134.12
	h) Other Expenditure	236.70	225.93	278.31	714.52	653.17	862.31
	Total Expenses (sum of a to h)	793.83	632.97	792.21	2,135.68	2,079.89	2,722.23
	Profit / (loss) before exceptional items, share of net profits of investments accounted for using equity method and tax (1 - 2)	58.62	(141.22)	(191.98)	62.81	129.90	(126.83)
3							
4	Exceptional items (Refer note 6)	-	-	-	-	(95.00)	(95.00)
	Profit / (loss) before share of net profits of investments accounted for using equity method and tax (3+4)	58.62	(141.22)	(191.98)	62.81	34.90	(221.83)
5	Share of net profits of associates and joint venture accounted for using equity method	889.06	718.36	1,057.50	2,270.25	1,851.78	2,541.12
6							
7	Profit before tax (5+6)	947.68	577.14	865.52	2,333.06	1,886.68	2,319.29
8	Tax Expenses						
	(1) Current tax	(7.38)	43.38	(7.00)	37.00	23.00	84.70
	(2) Deferred tax	18.76	(4.08)	(9.66)	51.46	(38.43)	(65.39)
	(3) Tax relating to prior years	(5.39)	-	-	(5.39)	-	-
9	Net Profit after tax for the period / year (7-8)	941.67	537.84	865.52	2,249.99	1,902.11	2,319.98
10	Other Comprehensive Income (Net of taxes)						
	a) Items that will not be reclassified to Statement of Profit & Loss						
	Remeasurement of the net defined benefit plans	-	-	-	-	-	77.19
	Changes in fair value of FVOCI investments	8.23	(3.22)	94.78	132.84	174.51	186.92
	Share of other comprehensive income of associates and joint venture accounted for using the equity method (net of tax)	22.71	-	-	22.71	-	(2.24)
	Income tax relating to items that will not be reclassified to profit or loss	(1.20)	6.98	(12.33)	(10.86)	(28.79)	(38.17)
	b) Items that will be reclassified to Statement of Profit & Loss						
	Share of other comprehensive income of associates and joint venture accounted for using the equity method (net of tax)						
	- Cash flow hedge reserve	32.16	(146.59)	(116.81)	(93.22)	(100.16)	(19.92)
	- Exchange differences on translation of foreign operations	(1.30)	22.26	(5.22)	20.96	25.84	33.63
	Other Comprehensive Income (Net of taxes)	60.60	(120.57)	(39.58)	72.43	71.40	237.41
11	Total Comprehensive Income for the period / year (9+10)	1,002.27	417.27	842.60	2,322.42	1,973.51	2,557.39
12	Paid-up equity share capital (Face Value of Re. 10/- each)	62.21	62.21	62.21	62.21	62.21	62.21
13	Other Equity						29,884.83
14	Earnings per share (Face Value of Re.10/- each) (not annualised for quarters / nine months)						
	- Basic EPS	151.38	86.46	141.82	361.70	305.78	372.95
	- Diluted EPS	151.38	86.46	141.82	361.70	305.78	372.95



Notes:

- 1 These financial results have been prepared in accordance with Indian Accounting Standards (Ind-AS) as prescribed under section 133 of Companies Act 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules 2015 and relevant amendment thereto.
- 2 The above financial results of the Group for the quarter and nine months ended December 31, 2025 have been reviewed by the Audit Committee and thereafter approved by the Board of Directors at their meeting held on February 13, 2026. The Statutory Auditors of the Holding company have carried out limited review of the results for the quarter and nine months ended December 31, 2025.
- 3 The Holding Company's main operations are in Plantations which is the significant reportable segment. Therefore, segment reporting is not applicable.
- 4 In view of the seasonality of sector, the financial results for the quarter are not indicative of full year's expected performance.
- 5 Other Income (SI.No. 1(b)) and Other Expenditure (SI.No.2(h)) includes Net Fair Value Gain / (Loss) from investments respectively for the period as detailed below (Amount in Lakhs):

Particulars	Quarter Ended			Nine Months Ended		Year Ended
	31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.12.2024	31.03.2025
			(Unaudited)			(Audited)
Fair Value Gain/(Loss) from investments	127.08	(33.32)	(74.55)	292.34	218.33	128.82

- 6 In the nine months ended 31st December 2024 and year ended 31st March 2025, Rs.95 lakhs of provision towards employee benefits for past periods has been recognised based on regulatory decisions by the Holding company.
- 7 The Government of India notified on November 21, 2025, four Labour Codes - the Code of Wages 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating existing labour laws. Based on management's assessment, the Holding Company's existing employee compensation structures and benefit practices are largely aligned with the requirements of the Labour Codes and hence not expected to have material impact on the financial results for the period under review. The Holding Company will continue to monitor developments relating to implementation of the Labour Codes and evaluate any impact, if any, in future periods.
- 8 Figures for the previous periods have been regrouped / reclassified to conform to the classification of the current period.

Place: Chennai
Date: 13.02.2026


AJIT THOMAS
CHAIRMAN
DIN: 00018691





PKF SRIDHAR & SANTHANAM LLP

Chartered Accountants

Independent Auditor's Review Report on review of Interim consolidated financial results

To the Board of Directors of Neelamalai Agro Industries Limited

1. We have reviewed the accompanying unaudited Statement of Consolidated Financial Results ('the Statement') of **Neelamalai Agro Industries Limited** ("the Holding Company") and its share of profit of its associates and Joint Venture for the quarter and nine months ended 31st December 2025, being submitted by the Holding Company pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations") which has been initialed by us for identification.

Management's Responsibility

2. This Statement which is the responsibility of the Holding Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under section 133 of the Companies Act, 2013 read with relevant rules issued thereunder and other accounting principles generally accepted in India.

Auditor's Responsibility

3. Our responsibility is to express a conclusion on the Statement based on our review.

We conducted our review of the Statement in accordance with the Standard on Review Engagement (SRE) 2410 'Review of Interim Financial Information performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of Company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular CIR/CFD/CMD 1/44/2019 dated March 29, 2019 issued by the SEBI under Regulation 33 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

Conclusion

4. Based on our review conducted as stated above, nothing has come to our attention that causes us to believe that the accompanying Statement prepared in accordance with the aforesaid Indian Accounting Standards and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Obligations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Other matters

5. The Statement includes the following entities:

Associate Companies:

AVT Natural Products Limited
Midland Corporate Advisory Services Private Limited

Joint venture:

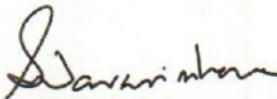
AVT McCormick Ingredients Private Limited

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6. The Statement includes the Holding Company's share of net profit/(loss) after tax of Rs. 694.99 lakhs and Rs. 1,711.39 lakhs for the quarter and nine months ended December 31, 2025 respectively and other comprehensive income / (loss) of Rs. 49.80 lakhs and Rs. (45.10) lakhs for the quarter and nine months ended December 31, 2025 respectively as considered in the consolidated unaudited financial results, in respect of one associate, based on its interim financial information which have been reviewed by another auditor. This unaudited financial information have been reviewed by another auditor whose report has been furnished to us and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this associate is based solely on the report of the other auditors and the procedures performed by us as stated in paragraph 3 above.
7. The Statement includes the Holding Company's share of net profit/(loss) after tax of Rs. 3.24 lakhs and Rs. 3.96 lakhs for the quarter and nine months ended December 31, 2025 respectively and other comprehensive income / (loss) of Rs. Nil lakhs for the quarter and nine months ended December 31, 2025 as considered in the consolidated unaudited financial results, in respect of one associate, based on its interim financial information which have not been reviewed by its auditor and we have relied upon the interim financial information certified by the Holding Company's management. According to the information and explanations given to us by the Management, this interim financial information are not material to the Holding Company.

For PKF Sridhar & Santhanam LLP
Chartered Accountants
Firm's Registration No. 003990S/S200018



S. Narasimhan
Partner
Membership No. 206047
Place: Chennai
Date: 13th February 2026
UDIN No.: 26206047KTKDHL6744

